



## Health and Wellbeing Board

### **Lewisham Health & Care Partners System Recovery Plan update**

**Date:**

**Key decision:** No

**Class:** Part 1

**Ward(s) affected:** All

**Contributors:** Sarah Wainer, Director of System Transformation

## Outline and recommendations

Attached to this covering report is an executive summary of progress against delivery of the Lewisham Health and Care Partners (LHCP) Recovery Plan. The Recovery Plan set out Lewisham's plans for the recovery and stabilisation of health and care across the borough following COVID first wave. It identified a number of priorities and activity on which health and care partners would focus over the 18 months between July 2020 and December 2021.

The LHCP Recovery Plan sits alongside other recovery plans and is an important element of wider Council recovery planning and the South East London Integrated Care System (ICS) Recovery Plan.

Delivery against the plan is the responsibility of all partners operating in the health and care arena in Lewisham.

Wider delivery reports covering all delivery commitments (as well as recovery-specific) are being reported to LHCP under 'highlight reporting' structures. The LHCP received reports on delivery from Mental Health Alliance and Care at Home Alliance at their meeting on 3<sup>rd</sup> and 24<sup>th</sup> November.

Each delivery partner has now reported on the specific commitments made in the LHCP Recovery Plan and a summary of these reports are set out in the attached presentation.

Members of the Health and Wellbeing Board are asked to:

- Note the progress being reported on commitments made in the Lewisham Health and Care Partners System Recovery Plan.
- Note the significant risk of increased pressures due to winter and the current 2<sup>nd</sup> wave of Covid-19 cases. The Plan set out the actions to be taken in the event of a second wave and these are being followed.
- Note that the planned activity against each priority is dependent on the resources that are available, however, at present all parts of the system report that they are meeting Recovery Plan commitments.

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## Timeline of engagement and decision-making

The Lewisham Health and Care Partnership Recovery Plan was submitted to South East London Clinical Commissioning Group/Integrated Care System on the 22 September 2020.

The plan was widely consulted on with a range of stakeholder groups prior to submission.

Engagement with public and patient user groups has taken place between August and November, high level themes were outlined and specific comments were shared with providers and commissioners both following each engagement event, and at a workshop held on 3<sup>rd</sup> November. Where relevant, partners have responded on their actions taken in response to the engagement messages as well as delivery against the commitments made in the LHCP Recovery Plan.

Information from the Healthwatch survey and the Voices of Lewisham work has also been taken into account, and it is noted that the issues and themes raised in the Healthwatch survey and in ongoing reports made to Voices of Lewisham broadly reflect those which were expressed by groups during the LHCP Recovery Plan engagement.

The Recovery Plan was intended to cover an 18 month period initially and will be regularly reviewed to ensure that operational plans and proposed activity appropriately underpin the priorities set out in the plan and that resources have been identified to achieve delivery.

### 1. Summary

- 1.1. The attached presentation sets out progress against delivery commitments made in the LHCP Recovery Plan. The plan outlines the key data and information that has been taken into account in the development of the plan and sets out the priorities on which the system is currently focussed to ensure the recovery and stabilisation of health and care across the borough following COVID first and current waves.

### 2. Recommendations

- 2.1. Members of the Health and Wellbeing Board are asked to:
- 2.2. Note the progress being reported on commitments made in the Lewisham Health and Care Partners System Recovery Plan.
- 2.3. Note the significant risk of increased pressures due to winter and the current 2<sup>nd</sup> wave of Covid-19 cases. The Plan set out the action to be taken in the event of a second wave and these are being followed.
- 2.4. Note that the planned activity against each priority is dependent on the resources that are available, however, at present all parts of the system report that they are meeting Recovery Plan commitments.

### 3. Policy Context

- 3.1. The Health and Social Care Act 2012 established Health and Wellbeing Boards and places a duty upon them to prepare and publish joint health and wellbeing strategies to meet the needs identified in their joint strategic needs assessment.
- 3.2. The Health and Social Care Act 2012 also requires Health and Wellbeing Boards to encourage persons who arrange for the provision of any health or social services in the

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area to work in an integrated manner, for the purpose of advancing the health and wellbeing of the area.

- 3.3. In developing the health and care recovery plan, partners have been mindful of the requirements of the NHS Long Term Plan, the development of Winter Plans for 20/21, and the NHS requirements as set out in the Third Phase of the NHS Response to COVID19.
- 3.4. In addition, earlier this year, the Health and Wellbeing Board agreed to the development of a new strategy for the period 2021-26. In developing a new strategy, Lewisham will consider the wider contributory factors to health and wellbeing such as housing, education and employment. It will also seek to encourage individuals to take greater control and responsibility for their own health and care and reflect the need to address health inequalities, particularly in Black, Asian and Minority Ethnic (BAME) groups. The recovery plan supports the delivery of the new strategy.

#### 4. Background

- 4.1. For many years, Lewisham has had a strong history of partnership working. Health and social care commissioners and providers across the system continue to work towards achieving a sustainable and accessible health and care system which supports people of all ages to maintain and improve their physical and mental wellbeing, to live independently and to have access to high quality care when needed.
- 4.2. The local plans and priorities of Lewisham Health and Care Partners (LHCP) will continue to focus on the development of integrated care arrangements for community based care which provide access to person-centred, pro-active and cost-effective care, when it is needed. In meeting this aim, LHCP remains committed to managing resources effectively to reduce inequalities, improve outcomes and deliver value and improvements to the public and the health and care system.
- 4.3. Wider delivery reports covering all delivery commitments (as well as recovery-specific) are being reported to LHCP under 'highlight reporting' structures. The LHCP received reports on delivery from Mental Health Alliance and Care at Home Alliance at their meeting on 3<sup>rd</sup> and 24<sup>th</sup> November.
- 4.4. Delivery against the Recovery Plan is the responsibility of all partners operating in the health and care arena in Lewisham.
- 4.5. The plan acknowledges in particular that the impact of Covid-19 on Lewisham's diverse population has hit some communities disproportionately hard and LHCP will continue to review and address inequalities and disparities in risks and outcomes, with a specific focus on the BAME population.
- 4.6. This is the first report against commitments made in the LHCP Recovery Plan. All partners have submitted updates on delivery and a summary of these are reported in the attached presentation. While some areas note challenges in terms of resources, and the impact of COVID infection and prevention control requirements, the reports indicate that they are on track in delivery against the plans set out. Delivery reports also show how partners continue to build on the good practice and learning that was evident from the first wave of COVID.
- 4.7. Prior to Covid-19, at both national and local level, it was recognised that health and care systems were facing significant financial challenges and an increasing demand for services. The unprecedented nature of Covid-19 put huge demands on our workforce and services. As well as supporting staff with their own wellbeing, partners also recognise the need to manage safety and risk, capacity and flow of our services, and to support with both existing and new long-term conditions and care needs. This continues to put pressure on our limited resources.

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## 5. Financial implications

- 5.1. Although there are no specific financial implications arising from this report, it is important to note that delivery against the recovery priorities continues to be dependent on adequate resources being made available and being identified in partners' own financial plans.

## 6. Legal implications

There are no specific legal implications arising from the plan however any changes to services or provision will need to be in line with statutory regulations and guidance.

## 7. Equalities implications

Delivery plans take into account the impact that Covid-19 has had on different population groups in the borough, and where appropriate, focussed work is taking place to prioritise those groups most in need. Ongoing work to understand inequalities and the impact of COVID on particular groups continues, with the work being undertaken by Mental Health Services, and by Public Health with Birmingham University and the application of Population Health Data analysis.

## 8. Climate change and environmental implications

- 8.1. There are no specific climate change and environmental implications arising from this report

## 9. Crime and disorder implications

- 9.1. There are no specific crime and disorder implications arising from this report.

## 10. Health and wellbeing implications

- 10.1. The recovery plan sets out in detail the health and wellbeing implications of Covid-19 and the action that health and care partners are taking to address these.

## 11. Background papers

- 11.1. Attachment 1 – Lewisham System Recovery Plan – delivery update

## 12. Report author and contact

- 13.1 If there are any queries about this report then please email Amanda Lloyd at [amanda.lloyd3@nhs.net](mailto:amanda.lloyd3@nhs.net)

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